

MEETING

SAFER COMMUNITIES PARTNERSHIP BOARD

DATE AND TIME

FRIDAY 25TH JULY, 2014

AT 2.30 PM

VENUE

HENDON TOWN HALL, THE BURROUGHS, NW4 4BG

TO: MEMBERS OF SAFER COMMUNITIES PARTNERSHIP BOARD

Chairman: Councillor David Longstaff

Kiran Vagarwal, London
Borough of Barnet

Mathew Kendall, LBB

James Mass, LBB

Pam Wharfe, LBB

Duncan Tessier, LBB

Nicola Francis, LBB

Adrian Usher, Metropolitan
Police

Marcia Whyte, London
Probation Trust

Sam Denman, National
Probation Service

Steve Leader, London Fire
Brigade

Bridget O'Dwyer, Barnet

Clinical Commissioning
Group

Bradley Few, MOPAC

Roger Kemp, Barnet Safer
Neighbourhood Board

Dr Simon Harding,

Middlesex University

Tim Harris, North West

London Magistrates Court

Julie Pal, Community Barnet

Caroline Birkett, Victim
Support

Terry Cameron, Department
for Work and Pension

You are requested to attend the above meeting for which an agenda is attached.

Andrew Nathan – Head of Governance

Governance Services contact: Kiran Vagarwal, 020 8359 2953

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ASSURANCE GROUP

ORDER OF BUSINESS

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9.	Performance Dashboard (Presentation)	
10.	Any Other Business <ul style="list-style-type: none"> • Forward Plan 2014/15 • Update from IOM Away Day 	
11.	Date of Next Meeting: 24 October 2014 2.30pm	

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Barnet Safer Communities Partnership Board (SCB)

AGENDA ITEM 1

Date:	Friday 25 th July 2014
Time:	2.30pm to 4.30pm
Venue:	Committee Room 1, Hendon Town Hall, The Burroughs, London, NW4 4AX

Agenda

	Item	Led by
14:30-14:35 (5 minutes)	Item 1: Introductions and apologies	Cllr Longstaff (Chair) Cabinet Member for Safety and Resident Engagement
14:35-14:45 (10 minutes)	Item 2: Minutes and actions from last meeting	Cllr Longstaff (Chair) Cabinet Member for Safety and Resident Engagement
14:45-14:55 (10 Minutes)	Item 3: Barnet Safer Neighbourhood Board, Progress update (Verbal Update)	Roger Kemp Chairman Barnet Safer Neighbourhood Board
14:55- 15:05 (10 Minutes)	Item 4: Project Griffin Update and information (Verbal)	Adrian Usher Chief Superintendent- Barnet Metropolitan Police
15:05-15:15 (10 Minutes)	Item 5: Burglary Reduction Group Update (Verbal Update)	Dr Simon Harding Chair Burglary Reduction Group
15:15-15:30 (15 minutes)	Item 6: Developing our Safer Communities Strategy  ITEM 5 Developing a SCP Strategy July 20	Kiran Vagarwal Head of Community Safety Barnet Council
15:30-15:45 (15 Minutes)	Item 7: Update from 'Youth Matters' And recent inspections (Verbal)	Duncan Tessier Assistant Director Early Intervention and Prevention Children's Service LBB
15:45-16:00 (15 minutes)	Item 8: Home office Peer Review for Gangs and Serious Youth Violence  Agenda Item 8 Home Office Peer Review ai	Kiran Vagarwal Head of Community Safety
16:00 -16:15 (15 minutes)	Item 9: Performance Dashboard (Presentation)	Peter Clifton Community Safety Team
16:15-16:30 (15 minutes)	AOB <ul style="list-style-type: none"> Forward Plan 2014/15 Update from IOM Away Day 	Cllr Longstaff (Chair) Cabinet Member for Safety and Resident Engagement
16:30 (15 minutes)	Meeting Close	

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Safer Communities Partnership Board

Minutes of meeting held on 25 April 2014
Hendon Town Hall, The Burroughs, NW4 4BG

AGENDA ITEM 2

Minutes

Board Members:

Cllr David Longstaff (Chairman)	London Borough of Barnet
Kiran Vagarwal	London Borough of Barnet
Mathew Kendall	London Borough of Barnet
Duncan Tessier	London Borough of Barnet
Adrian Usher	Metropolitan Police
Marcia Whyte	London Probation Trust
Sam Denman	National Probation Service
Steve Leader	London Fire Brigade
Bridget O'Dwyer	Barnet Clinical Commissioning Group
Roger Kemp	Barnet Safer Neighbourhood Board
Tim Harris	North West London Magistrates Court
Julie Pal	Community Barnet
Caroline Birkett	Victim Support
Terry Cameron	Department for Work and Pension

Also Present:

Andrew Travers	London Borough of Barnet
Peter Clifton	London Borough of Barnet
Tamina Mir	London Borough of Barnet
Salar Rida	London Borough of Barnet

1. WELCOME AND INTRODUCTIONS

The Chairman welcomed the members of the Safer Communities Partnership Board to the meeting and thanked them for their attendance.

Apologies noted from Pam Wharfe, Dr Simon Harding, Bradley Few, Roger Kemp, James Mass and Nicola Francis.

2. MINUTES AND ACTIONS OF PREVIOUS MEETING

The minutes of the meeting held on 24 January 2014 were agreed as a correct record. The Board noted the list of actions recorded in the previous minutes.

3. PROGRESS ON THE PARTNERSHIP STRATEGIC CRIME NEEDS ASSESSMENT AND FEEDBACK FROM MEMBERS (PRESENTATION)

Kiran Vagarwal, Head of Community Safety at LB Barnet introduced the item and Peter Clifton Data Analyst (LBB) presented the Update Briefing for the Community Safety Strategic Assessment. Mr Clifton informed the Board about the information gathered on Crime and Anti-Social Behaviour issues in the borough. The Board noted that the

purpose of the strategic assessment is to make recommendations for the Safer Communities Strategy.

References were made to the Quick Fact sheets where Mr Clifton identified the 10.9% reduction of all recorded crimes for the 12 months period to February 2014. Mr Clifton highlighted that the Fact Sheet could be used to facilitate further discussion with the Safer Communities Partners. The Board noted the Hotspots for Robberies within top five wards which account for 37% of the total figures for the borough.

Mr Clifton informed the Board that the data for the cost of crime analysis include anticipatory costs, response costs and costs within the criminal justice system. Mr Clifton further noted the importance of focusing on strategies for tackling Residential and non-Residential Burglary. It was noted that it is vital to lead a discussion on early intervention with young people and improving community confidence and engagement particularly across the Hotspots in the borough. Ms Vagarwal noted that strands of work will be implemented to reduce the risk of offending and re-offending.

Action: Identification of work-stream to reduce the risk of offending and re-offending through early intervention with young -particularly across the Hotspots in the borough (Kiran Vagarwal/ Peter Clifton)

Duncan Tessier, Assistant Director Early Intervention and Prevention (LBB) queried whether substance misuse figures can be incorporated within the Quick Facts sheet to be presented against the overall level of crime. The Chairman noted the importance of developing a comprehensive Community Safety Strategy which will tackle the cross-cutting themes.

Ms Vagarwal informed that the analysis of the Strategy would also require a full consideration of costs. The Chairman requested that the Board consider appropriate plans for improving under-reported themes across Barnet.

Marcia Whyte, Assistant Chief Officer at London Probation Trust, highlighted the importance of identifying the central priorities in line with the local perspectives. The Head of Community Safety noted that the full report on Community Safety Strategy will incorporate further information and be circulated to members of the Board.

Action: To circulate the full report on Community Safety Strategy to members of the Board (Kiran Vagarwal/ Peter Clifton)

4. SUBSTANCE MISUSE - A PARTNERSHIP APPROACH (PRESENTATION)

Bridget O'Dwyer, Interim Senior Commissioning Manager (Barnet and Harrow Public Health Team) presented the Substance Misuse item in detail to the members of the Safer Communities Partnership Board.

Ms O'Dwyer informed the Board that three providers are providing care across the pathways for first port of call, support services at A&E departments and access to housing services. It was noted that consultation has taken place with leads for service

areas to ensure that services are working well together and that particular provisions are made for safeguarding training.

The Chief Executive (LBB) Andrew Travers queried the current proposal for the commissioning strategy. Ms O'Dwyer noted that an integrated approach will be taken in working with the procurement department and that tenders will be circulated early in 2015.

Adrian Usher, Chief Superintendent Metropolitan Police, noted the improvement and success rates in the presentation. Ms O'Dwyer informed that factors will be considered in researching the number of clients who have successfully completed a recovery agenda. The Chairman commended the detailed presentation and the positive nature of the discussion towards the Community Safety Strategy.

Action: Bridget O'Dwyer to inform members of the Board of the current Budget proposals

5. DOMESTIC VIOLENCE AND VIOLENCE AGAINST WOMEN AND GIRLS (PRESENTATION)

Manju Likhman, Domestic Violence Co-ordinator Children's Service (LBB) presented the Domestic Violence and Violence against Women and Girls item to the Board. Ms Likhman noted that the service contract for Domestic Violence Commissioned Service for refuge provision, advocacy and support for perpetrators service has been extended by one year to 2015.

It was noted that the Domestic Violence and Violence against Women Strategy 2013-16 includes support for men and boys but that the majority of cases involve women and girls. Ms Likhman noted the importance of linking the work with the Health and Well-being Board and developing an interface with all the boards and partners.

The Chairman of the Board noted the importance of the development of policies for tackling domestic violence in the workplace. It was noted that it is vital to support staff members in the work environment and that the programme can be shared with partners and further expanded.

Marcia Whyte noted that information can be shared between partners to develop a better understanding of the data for Domestic Violence and Violence against Women. The Chairman thanked the members of the Board for the discussion and noted the efforts in improving the under-reporting of domestic violence.

6. UPDATE FROM 'YOUTH MATTERS' BARNET YOUTH OFFENDING BOARD (VERBAL)

Duncan Tessier provided a verbal update from Youth Justice Matters, Barnet Youth Offending Board. Mr Tessier informed the Board of initiatives undertaken to tackle

hotspots for youth crime and investment in preventative work towards reducing youth crime through multi-agency partnership. Building effective and positive relations with young people has been

Action: Duncan Tessier to provide update on strategy to tackle youth crime in hotspots

Action: Peter Clifton to provide further details on youth crime (factsheet data) in Burnt Oak

The Chairman of the Board thanked Duncan Tessier for the verbal update and noted that partnership with Police and Jobcentre Plus is a positive step forward in reducing youth offending and re-offending in the borough.

7. PERFORMANCE DASHBOARD

Peter Clifton, Data Analyst (LBB) presented the Performance Dashboard item. It was noted that there has been a reduction in Burglary of 17% in comparison to the previous year for the period to February 2014. The Board noted the 32% reduction in Robbery versus the previous year and Mr Clifton highlighted that Barnet is therefore ranked at 12 out of the 32 London Boroughs (1 being the best performing).

Adrian Usher (Metropolitan Police) informed the Board that data would suggest an improved performance through police actions and crime detection rates. Sam Denman, Senior Probation Officer, Hendon Magistrates' Court, queried whether peer comparison would include further explanation on how data has been compiled.

Action: Peter Clifton to circulate explanatory notes for the 32 Borough Peer comparison data

Marcia Whyte provided the Board with an update on the organisational transformation and change in delivery of the probation services. The Board heard that from 1 June 2014, the work currently carried out by London Probation Trust will transfer to the new organisations, the London Community Rehabilitation Company (CRC) and the National Probation Service (NPS) London Directorate.

The Chairman thanked the members of the Board for the contributions in relation to the themes for the Community Safety Strategy and commended the presentations delivered.

8. ANY OTHER BUSINESS - FORWARD PLAN 2014/15

The Board noted the Membership list and the Forward Work Programme for the Safer Communities Partnership Board for 2014/15.

The meeting finished at 16:30. The date of the next meeting is Friday 25 July 2014 at 14:30.

Action Log of meeting held on 25 April 2014
Committee Room 2, Hendon Town Hall

Action Log

Date of Meeting	Action	Officer/Member
25.04.2014	Identification of work-stream to reduce the risk of offending and re-offending through early intervention with young -particularly across the Hotspots in the borough	Peter Clifton/ Kiran Vagarwal
25.04.2014	Circulate the full report on Community Safety Strategy to members of the Board	Kiran Vagarwal/ Peter Clifton
25.04.2014	Inform members of the Board of the current Budget proposals	Bridget O'Dwyer
25.04.2014	To provide update on strategy to tackle youth crime in hotspots	Duncan Tessier
25.04.2014	To provide further details on youth crime (factsheet data) in Burnt Oak	Peter Clifton
25.04.2014	Circulate explanatory notes for the 32 Borough Peer comparison data	Peter Clifton

The meeting finished at 4.30 pm

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AGENDA ITEM: 5	
Report Name:	Proposed Time Line for producing the 2015-2018 Community Safety Strategy
Meeting:	Barnet Safer Communities Partnership Board
Meeting Date:	25 July 2014
Report Author:	Kiran Vagarwal, Head of Community Safety
Responsible Officer:	Kiran Vagarwal
Outcome Required:	Information Only: Decision Required: Feedback/comments required: X
Restricted	No

Paper Summary

At the last Safer Communities Partnership Board it was agreed that we would continue to operate under the current community Safety Strategy until December 2014.

Progress has been made on a number of areas over the last eight months which includes:

- Establishing a Youth Crime Prevention Steering Group and Strategy
- Re-configuring the delivery of the DV and VAWG strand, establishing a DV and VAWG Strategy
- Improving the performance management reporting of the Safer Communities Partnership Board
- Establishing a Reducing re-offending delivery group, producing an outline strategy and delivering on IOM
- Securing funds to delivery community safety work including MOPAC and KYPS Project
- Introducing problem solving meetings for the most complex cases – to transition into a new model for delivering on ASB
- Completing the strategic crime needs assessment and deeper analysis on a number of areas to support our work – this includes – community confidence, offending, youth crime problem profile

The table below sets out the proposed actions and timelines for developing a new Community Safety Strategy for Barnet.

2. Decision(s)/ Action Required

- 2.1 Members are asked to comment on the proposed timelines and actions.
- 2.2 Members are asked to consider how they can support the consultation process taking place 28th July to 3rd October 2014.
- 2.3 Members are asked to feed back on the draft strategy 10th – 24th October 2014

Date	Task	Who
1 st July 2014	Strategic Crime Needs Assessment (SA) Presented at the Commissioning Board (completed)	Kiran Vagarwal and James Mass
25 th July 2014	Safer Communities Partnership Board sign off the community consultation plan	Kiran Vagarwal
28 th July to 3 rd October 2014	Community Consultation: <ul style="list-style-type: none"> • Share findings of SA to address perception • Consult residents on what their concerns are around community safety and crime • A focus on community engagement – how can we improve this? • Questionnaire/survey • Focus groups 	Kiran Vagarwal
10 th October 2014	Draft Community Safety Strategy sent to partners to comment on	Kiran Vagarwal
24 th October 2014	Revised draft of Community Safety Strategy	Kiran Vagarwal
28 th October 2014	Final Draft Community Safety Strategy presented to Strategic Commissioning Board <ul style="list-style-type: none"> • To consider the councils input and commitments within the strategy 	TBC
26 th November 2014	Strategy presented to Community Leadership Committee <ul style="list-style-type: none"> • To endorse, comment and consider council's input and commitment within the strategy 	TBC
30 th January 2015	Final strategy signed off by the Safer Communities Partnership Board	Kiran Vagarwal
February 2015 – March 2015	Marketing of strategy	Kiran Vagarwal

Report Name:	Home Office Peer Review – Ending Gang and Youth Violence	
Meeting:	Barnet Safer Communities Partnership Board (SCPB)	
Meeting Date:	25 July 2014	
Report Author:	Kiran Vagarwal, Head of Community Safety	
Responsible Officer:	Kiran Vagarwal Duncan Tessier Chief Inspector Gary Randal	
Outcome Required:	Information Only: Decision Required: Feedback/comments required: X	<input type="checkbox"/>
Restricted	No	

1. Summary

- 1.1 The Home Office have chosen Barnet to undergo a Peer Review that aims to support the community safety partnership in developing the way it delivers outcomes in tackling youth violence and managing associated risks to young victims and offenders.
- 1.2 The findings of recent analysis of youth crime show that Barnet has low levels of youth crime compared to other London Boroughs and is one of the safest Boroughs in London. However, there are a few areas in Barnet where youth crime is of concern to the wider partnership.
- 1.3 This paper and the attachment provides information to partners on the Home Office Peer review, what is required from partners.
- 1.4 The peer review will be co-ordinated by the Head of Community Safety and Chief Inspector Gary Randal.
- 1.5 It is important to re-iterate the peer review is not an inspection and is intended to be a constructive process.

2. Recommendations

Members of the SCPB:

- 2.1 Note the contents of this report and its attachments.
- 2.2 Nominate officers from their organisations that can meet with the peer reviewers.
- 2.3 Provide comments and feedback on the proposed peer review.
- 2.4 Highlight any particular areas they would like the peer review to focus on.

3. The peer review

- 3.1 **Appendix one** of this report is a short briefing from the Home Office providing information about the Home Office Ending Gang and Youth Violence (EGYV) programme and the feedback from previous peer reviews.

3.2 The review will take place over four days in October 2014. A date is yet to be agreed. The peer reviewers will meet with individuals across the partnership to gain an understanding of the work of the partnership. A list of individuals they propose to meet with includes:

- Assistant Chief Officer National Probation Service and CRC
- Chair of the Safer Communities Partnership Board
- Barnet Chief Superintendent – Metropolitan Police
- Council Chief Executive
- Head of Community Safety
- Borough Director for NHS
- Voluntary sector commissioned services
- Service users
- Director of Children Services
- Council press and media manager
- Department of Works and Pensions
- Head of Social Work (children)
- Crime Analyst
- Youth Offending Services
- Local immigration lead
- Victim Support
- Pupil referral unit
- DV and VAWG lead

4. Current work developed in Barnet to respond to and manage the risks related to Youth Crime.

3.3 In 2013, Barnet established A Youth Crime Prevention Strategy Group (YCPSTG), chaired by the Assistant Director of Children’s Services, Duncan Tessier. It reports to both the SCPB and the Youth Matters Board. The aim of this group is to develop the partnership response to youth crime prevention in a wider context rather than a specific focus on ‘gangs’. The focus includes the partnership approach to assessment and management of risk and harm to young people as both victims and perpetrators of crime and anti-social behaviour.

3.4 A ‘Youth Crime Prevention Strategy’ has also been drafted, with the help of partners and focuses on the following elements:

- Strong local leadership
- Mapping the problem
- Responding in partnership
- Assessment and referral
- Targeted and effective interventions: enforcement, pathways out and prevention
- Criminal justice and breaking the cycle
- Mobilising communities

3.5 A delivery plan has been developed with clear performance indicators to ensure partners remain focussed and that we are able to evaluate the impact of the interventions.

- 3.6 The final strategy will be presented to the Safer Communities Partnership Board at the next meeting in October 2014.

Appendix 1: Briefing from the Home Office



Appendix 1 Home
Office Peer Review.d

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Ending Gang and Youth Violence

In November 2011, the Government published 'Ending Gang and Youth Violence', a report precipitated by the riots of August 2011. The report examined what measures would have the biggest impact in diminishing gangs and set out a series of national actions to tackle this problem. The central message was that gang and youth violence is not a problem that can be solved by enforcement alone. Every agency needs to be encouraged and facilitated to join up and share information, resources and accountability.

As a consequence of that report, the Home Office set up a dedicated team of people with experience in dealing with gangs to work in the 33 local authority areas with the highest levels of gang and youth violence (twenty of these are in London). In addition to the frontline team we developed a peer network made up of over 80 people with frontline experience of dealing with gang violence – youth workers, education and health professionals, probation and youth offending officers, community activists, former gang members and police officers.

The Ending Gang and Youth Violence (EGYV) programme focused on 5 key themes:

- Providing support
- Punishment and enforcement
- Partnership working
- Prevention
- Pathways out

The objectives for the team with support from the peer network were to:

- Map the different agencies which may be in contact with gang nominals and their families
- Map the local gang or serious youth violence problem, using partnership data
- Review their procedures for identifying gang members and potential victims
- Gather independent feedback from local communities on what could be done better
- Scrutinise prevention and enforcement strategies and suggest areas for improvement
- Agree a practical action plan to improve the way gangs are tackled locally

The 33 areas were each offered a peer review, a constructive and supportive process with the aim of helping partnerships improve on how they deliver outcomes in tackling gangs and youth violence. The reviews involved an assessment against the national and international experience and learning from working with gangs, which provide the essential elements for a successful gang prevention strategy:

- Strong local leadership
- Mapping the problem
- Responding in partnership
- Assessment and referral
- Targeted and effective interventions: enforcement, pathways out and prevention
- Criminal justice and breaking the cycle
- Mobilising communities

Key findings

During the peer review process, local partners highlighted some key challenges:

- ensure that there is a shared working definition of a gang or a gang nominal between local partners
- have a full understanding of the complexity of the local gang problem
- understand the drivers of gang and youth violence, for example mental health, drugs or violence against women and girls
- have joint local objectives to tackle gang and youth violence
- guard against silo working by agencies
- work in partnership to avoid duplication of work, particularly in relation to commissioning interventions
- agree information to be sharing and monitor, for example, Accident and Emergency (A&E) data

The breadth of partnership working required to effectively tackle gang and youth violence is challenging for areas; as is the ability to maintain a clear understanding of the dynamic nature of their street gang problem.

There are also a number of more challenging issues that have emerged from the peer reviews and where our understanding and that of local partners is growing. These include:

- The need to understand the relationship between street gangs and changing local drugs markets;
- The movement of gang members and associates from the 33 areas into other areas, such as the Home Counties, to commit crime
- Links between street gangs and organised crime groups (and implications for the National Crime Agency)
- The use of social media to facilitate violence and intimidation
- The links between health, particularly mental health, and gang violence
- Youth offending services managing a more violent cohort than previously
- The ability to identify both dangerous gang nominals and young people at risk of involvement in gang crime when there is a lack of police intelligence

Review of 2012-13

Overall, the first year of the Ending Gang and Youth Violence programme was considered to be a success by the local priority areas. In particular:

- Areas felt that they had been able to drive the programme to a greater extent than previous Home Office initiatives, in terms of influencing both how the programme supported them locally and the national impetus of the programme.

“Without a doubt, [the Ending Gang and Youth Violence programme] has been a help to our work locally... Without it we wouldn’t have been able to achieve half the things we have”

- Particular strengths of the programme were seen to be the peer reviews, the general manner of support (which was felt to be flexible and responsive to local issues), and the encouragement of local cross-agency working. Areas felt they benefitted from being a part of the programme, and that positive changes to addressing gangs and youth violence had occurred locally as a result of the programme.

“... It’s really good to have an open discussion about a problem rather than talk about who to blame”

- Positive changes that were felt to have occurred due to the programme included: improvements to the local strategic direction / leadership around tackling gangs and youth violence (for example the clarity and communication of plans for the future); increased involvement of other local agencies (e.g. health, Jobcentre Plus) and the voluntary and community sector; and, new improved approaches to specific issues (such as understanding the local problem with gang and youth violence, and supporting girls and women associated with gangs).

“[The Ending Gang and Youth Violence programme] has made [gangs and youth violence] everybody’s business”

2013-14 Frontline Support to Local Areas

Over the last 12 months, the frontline EGYV team have been working closely with the 33 EGYV areas to develop and embed their approaches and processes around tackling gang and youth violence. This work has included:

- Developing and sense checking local strategies and processes to embed multi-agency partnership engagement and accountability;
- Deep dives into how health services are engaged in the EGYV agenda;
- Peer reviews in a number of prisons, YOIs, a secure training centre and a secure children’s home;
- Working with NOMS and EGYV police forces to improve information sharing between police and the secure estate;
- Exploring local drugs markets and how these drive violence and exploit young people;
- Helping areas to develop their community engagement and, in particular, working with third sector organisations to develop a consortia approach;
- Delivering ‘Understanding Gangs’ training to frontline practitioners in local agencies, including Jobcentre Plus gangs advisers.

2014-15

We will be focusing our efforts on:

- in-depth work on the issue of drugs markets reaching out of gang-affected areas to other towns and cities, so that local areas understand this issue and can tackle it effectively;
- further work early intervention, supporting local areas by identifying and sharing good and promising practice;
- continuing to drive progress on girls and gangs, ensuring that young women and girls affected by gang-related violence or sexual exploitation are identified and offered the right support.

Further information

Ending Gang and Youth Violence report, November 2011:

<https://www.gov.uk/government/publications/ending-gang-and-youth-violence-cross-government-report>

Ending Gang and Youth Violence - One Year On report:

https://www.gov.uk/government/uploads/system/uploads/attachment_data/file/228873/8493.pdf

Ending Gang and Youth Violence Annual Report 2013:

<https://www.gov.uk/government/publications/ending-gang-and-youth-violence-annual-report-2013>

Ending Gang and Youth Violence – Review 2012-13

<https://www.gov.uk/government/publications/ending-gang-and-youth-violence-review-2012-to-2013>

Ending Gang and Youth Violence priority areas

